

Ministry van LNV
For the attention of 10.2.e
Postbus 20401
2500 EK Den Haag
The Netherlands

25 April, 2019

In re: CSR REPORT 2018

Dear Sir/Madam,

The European meat business as a whole, including Vion, is facing major challenges, as stated in the 'United Nations Sustainability Development Goals' and the 'Paris Agreement on Climate Change'. All these topics will change our lives substantially and also provide new opportunities. Food is an essential part of the dialogues that will drive these changes.

We are happy to present you Vion's third CSR report. In 2018, Vion moved up one level on the global Business Benchmark on Farm Animal Welfare. It is a recognition of all the efforts Vion employees and our chain partners have made with respect to animal welfare. In this report, we pay more attention to the nutritional value of meat. Among others, in an interview with professional cyclist **Tom Dumoulin** he states that as a top athlete good protein in the diet is crucial. The Dutch Minister of Agriculture, Nature and Food Quality, **Carola Schouten**, makes a clear statement concerning circularity in food with fair prices for all actors in the supply chain.

In this report more tangible proof will be presented on major topics which are relevant for shaping the future of sustainable meat supply chains. It will be the way forward in Building Balanced Chains (BBC) in close cooperation with our supply chain partners, thus ensuring a sustainable future for our suppliers, our customers and ourselves.

We hope you will enjoy reading the report and we are open for all suggestions that you may have.

With kind regards,

10.2.e

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